

# Conference – Day 2























STEVENS

Aaron Gauthier

KEVIN RYAN



### Vision: A Sustainable Benning

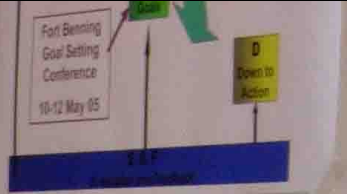
"In order to sustain our mission over the long haul, we must examine and redesign our activities with respect to the "triple bottom line" of sustainability ... we must redesign our actions and operations to simultaneously optimize our mission, community well-being, and the natural environment."

*Col John M. Riera  
Feb 03*









- Has a healthy community
- Is life-cycle cost-effective to operate
- Systematically decreases its dependence on fossil fuels and mining
- Does not use resources faster than nature can regenerate them
- Operates within its "fair share" of earth's resources

...of life...

...aggressive leadership...

...the economy or environment...

...a lot of money to manage...

...Damage the environment or deplete resources past the point of recovery...







### Vision: A Sustainable Benning

"In order to sustain our mission over the long haul, we must examine and redesign our activities with respect to the "triple bottom line" of sustainability... we must redesign our actions and operations to deliberately reinforce our mission, community well-being, and the natural environment."

Col John M. Ryan  
Feb 03

We are planning for sustainability  
DMA ABCDEF Model



KENDRICK

ANITA  
Soldier, Team





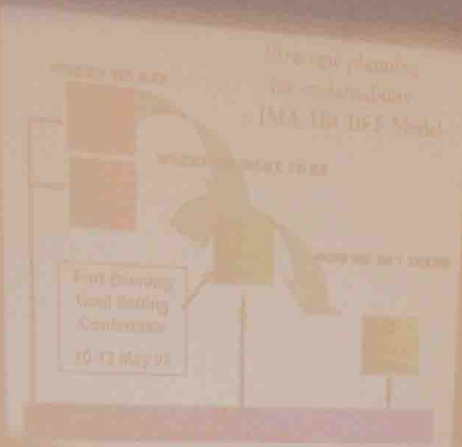












**Suggested Breakout Agenda Wed 11 May Sustainability Conference Terms**

0900-1000	Registration - Glasgow City & North East Scotland
1000-1030	Work 1: Review and Review
1030-1100	Work 2: Review and Review
1100-1130	Work 3: Review and Review
1130-1200	Work 4: Review and Review
1200-1300	Lunch
1300-1400	Work 5: Review and Review
1400-1500	Work 6: Review and Review
1500-1600	Work 7: Review and Review
1600-1700	Work 8: Review and Review
1700-1800	Work 9: Review and Review
1800-1900	Work 10: Review and Review
1900-2000	Work 11: Review and Review
2000-2100	Work 12: Review and Review
2100-2200	Work 13: Review and Review
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3900-4000	Work 31: Review and Review
4000-4100	Work 32: Review and Review
4100-4200	Work 33: Review and Review
4200-4300	Work 34: Review and Review
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4600-4700	Work 38: Review and Review
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9800-9900	Work 90: Review and Review
9900-10000	Work 91: Review and Review

**Suggested Breakout Agenda Thursday Sustainability Conference Terms**

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Handwritten notes on a flipchart, including the word "Review" and other illegible text.

### Regional Interaction Challenge Statement

Consider using your imagination to create a challenge statement for your organization that will inspire your employees to achieve their best. The challenge statement should be a clear, concise statement that describes the organization's purpose and mission. It should be a statement that is both inspiring and challenging. It should be a statement that is both clear and concise. It should be a statement that is both inspiring and challenging. It should be a statement that is both clear and concise.

What are the challenges facing your organization today? How can you use your imagination to create a challenge statement that will inspire your employees to achieve their best? What are the challenges facing your organization today? How can you use your imagination to create a challenge statement that will inspire your employees to achieve their best?

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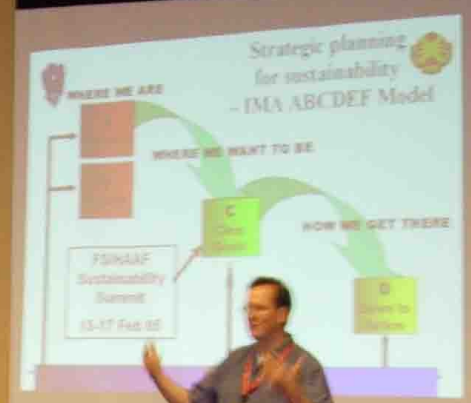






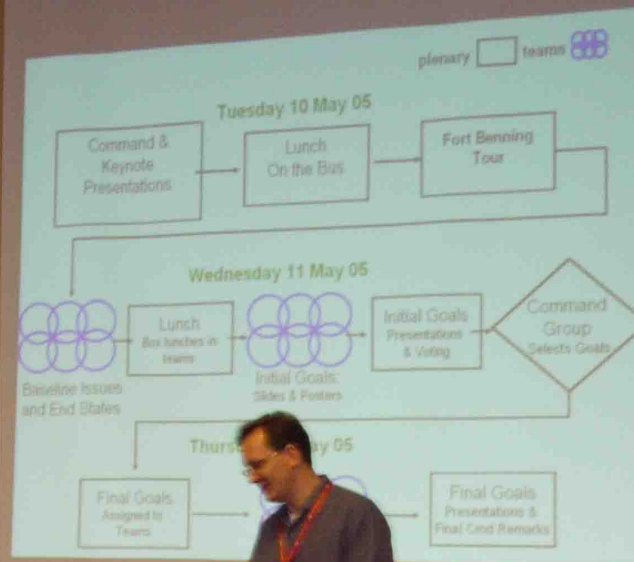












Small Interactive Alongside Headmaster

Small Interactive Alongside Headmaster

Small Interactive Alongside Headmaster





### Team Member's Role

- Contribute ideas, technical expertise at Conference and follow-up team meetings
- Do specific planning tasks requested by team leader
- Communicate relevant plan elements back to organizational leadership and staff
- Execute relevant plan objectives
- Report back to team leader on progress towards objectives

### Team Leader's Role

- Take permanent role in determining/recruiting team members
- Help facilitate keep team focused during Conference
- Help Commander choose final goals at Conference
- Participate / contribute ideas, opinions, etc.
- Lead team in strategic planning meetings



**Power/Persuasion  
Challenge Statement**

Each member is assigned a position in the group and is responsible for presenting a position on the topic. The group will then discuss the positions and reach a consensus on the topic. The group will then present their findings to the rest of the group.

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9889-9892	Phenoxyl - Fluorinated Ether Compounds as Fluid Gases
9893-9895	Phenyl - Nitrobenzene and Toluene
9896-9898	Phenyl - Triphenylmethane - A Nitro Compound
9899-9900	Phenyl - Triphenylmethane - A Nitro Compound

### Power Projection Challenge Statement

**Age Statement**

As a former television producer, you must know a little about the TV industry. For example, you know that the average age of a television producer is 45 years old. You also know that the average age of a television producer is 45 years old. You also know that the average age of a television producer is 45 years old.

You and your attorney agree that the age statement in the new film is false and that the attorney will be holding and keeping proof.

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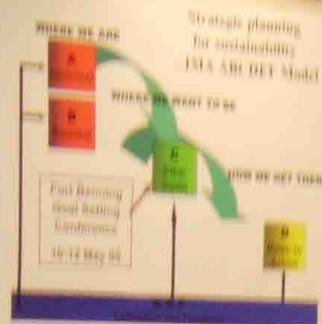








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- Percentages are significant if they









### Values: A Sustainability Summary

Consider the values and attitudes that drive the way we live, work, and play. These values and attitudes are the foundation of our culture and the way we think about the world. They are the values that guide our decisions and actions, and they are the values that shape our future.



*Unleashed the power of the individual to create a sustainable future.*







Individuals who  
are motivated  
to participate in an  
activity are more likely to  
be successful.  
Individuals who are  
not motivated are  
less likely to be successful.

Individuals who are motivated to participate in an activity are more likely to be successful. This is because they are more likely to be engaged in the activity and to put in the effort required to succeed. Individuals who are not motivated are less likely to be successful because they are less likely to be engaged and to put in the effort required to succeed. This is why it is important to motivate individuals before they participate in an activity.





























































- Communicate information/updates at Conference and follow-up team meetings
- Do specific planning tasks requested by team leader
- Communicate relevant plan elements back to organizational leadership and staff
- Monitor relevant plan objectives
- Report back to team leader on progress, towards objectives

### Team Leader's Role

Keep team focused during





T-8  
S PERSONAL PROTECT  
ARMED (CER)  
SIGHTING RARE



PETE SWIDEREK  
FT. BENNING



John Bastone  
INF FIRMES GP







M.A. Intellectual Property Agency  
J.R.G. Southwest Region  
J.M.A.  
J.M.A. Intellectual Training Area Management  
J.M.A. Intellectual Order  
J.M.A. Southwest Region

















## Vision: A Sustainable Benning

In order to sustain our mission over the long haul, we must examine and redesign our systems with respect to the "triple bottom line" of sustainability... we must redesign our systems and operations to simultaneously optimize our mission, community well-being, and the natural environment.

Col. John M. Davis  
July 13

## Integrated Strategy: August 1994 - 11 May Sustainability Conference / Forum

Topic:	Environment - Strategic Plan to Reduce Environmental Impact
Topic:	Energy - Energy and Climate
Topic:	Water - Water and Climate
Topic:	Waste - Waste and Climate
Topic:	Land Use - Land Use
Topic:	Transportation - Transportation and Climate
Topic:	Buildings - Buildings and Climate
Topic:	Community - Community and Climate
Topic:	Policy - Policy and Climate
Topic:	Implementation - Implementation and Climate

## Military Training Challenge Statement

The Army's 11th Army is currently under construction and modernization. Training is the primary mission of the Army. The Army's training mission is to prepare the Army for the future. The Army's training mission is to prepare the Army for the future. The Army's training mission is to prepare the Army for the future.

How does this training mission impact the environment? How does this training mission impact the environment? How does this training mission impact the environment?

## Integrated Strategy: August 1994 - 11 May Sustainability Conference / Forum

Topic:	Environment - Strategic Plan to Reduce Environmental Impact
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Topic:	Buildings - Buildings and Climate
Topic:	Community - Community and Climate
Topic:	Policy - Policy and Climate
Topic:	Implementation - Implementation and Climate





Environment

IMA = Installed on High Agency  
SERO = Southeast Region IMA  
ITAM = Integrated Training Area Management  
VMO = Unexploded Ordnance  
OMA = Operations & Maintenance Army





Whiteboard content (left side):

- Top section: Several orange sticky notes.
- Middle section: A list of items, possibly names or topics, written in black ink.
- Bottom section: More orange sticky notes and some handwritten text.

Flipchart content (center):

- 1. 1st - 1st of 1st of 1st
- 2. 2nd - 2nd of 2nd of 2nd
- 3. 3rd - 3rd of 3rd of 3rd
- 4. 4th - 4th of 4th of 4th
- 5. 5th - 5th of 5th of 5th
- 6. 6th - 6th of 6th of 6th
- 7. 7th - 7th of 7th of 7th
- 8. 8th - 8th of 8th of 8th
- 9. 9th - 9th of 9th of 9th
- 10. 10th - 10th of 10th of 10th

Table content (bottom left):

- Several white mugs and glasses.
- Orange and white papers.
- A name tag that reads "1st of 1st of 1st".
- A small black bag or case.

Table content (middle right):

- Several people seated at a table.
- A laptop computer.
- A small blue bag or case.

Table content (bottom right):

- Several people seated at a table.
- A laptop computer.
- A small blue bag or case.





















ING ROOM  
114

Information  
Team

Every one  
has their own



### Team Leader's Role

- Take part in the work of the team, including the setting, monitoring, and follow-up of team meetings
- Help to define the team's purpose during the process
- Help to coordinate the team's work, and to ensure that the team's work is completed on time
- Organize the team's work, and to ensure that the team's work is completed on time
- Lead the team in strategic planning meetings

### Team Member's Role

- Contribute ideas, knowledge, experience, and skills to the team
- Be open to planning, and to the team's work
- Communicate with the team, and to ensure that the team's work is completed on time
- Work with the team to plan, and to ensure that the team's work is completed on time
- Report back to the team on the progress of the team's work

### Institutional Management Challenge Statement

Many organizations face a variety of challenges, including the need to adapt to a rapidly changing environment, the need to manage a diverse workforce, and the need to manage a complex organization. These challenges are often interconnected, and they can be difficult to manage. This challenge statement is designed to help organizations identify the challenges they face, and to develop strategies to address them.

#### Challenge Statement

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Other  
Topic  
Land Use

Operate & maintain infrastructure  
Life-cycle concerns about infrastructure  
Master Planning process incorporates all end users prior to budget.  
Plan, Deliver, Budget (and)

Integrated Plans  
truly integrated transportation plan and bid/bid plan need to be done together  
Budget accommodates long-range planning  
Land Use for recreational opportunities that support GOAL

Parking





Separate & maintain infrastructure  
Life-cycle costs about infrastructure  
Master Planning process incorporates all activities prior to budget  
Plan-Do-Check-Act

Integrated Plan  
only integrated transportation plan and other plan need to be brought together  
Budget accommodations long-range planning  
Land Use for economic opportunities that meet GO...

Parking

























































































Desired End State

Family Support

Issue: "Personal"  
Responsive, Network  
Family Support Network  
for families of Deployed  
Soldiers

Desired End State

Issue: Family Support  
Community supports  
a deployed soldier's  
family & kids

Desired End State

Issue: BUSINESS SINEEGRY  
PRIVATE SECTOR  
Desired End State:  
COMMUNITY SUPPORT  
EDUCATION / SKILLS  
Metrics: METRICS ↑ 100% NEW EVERY  
TIMEFRAME: CHANGING















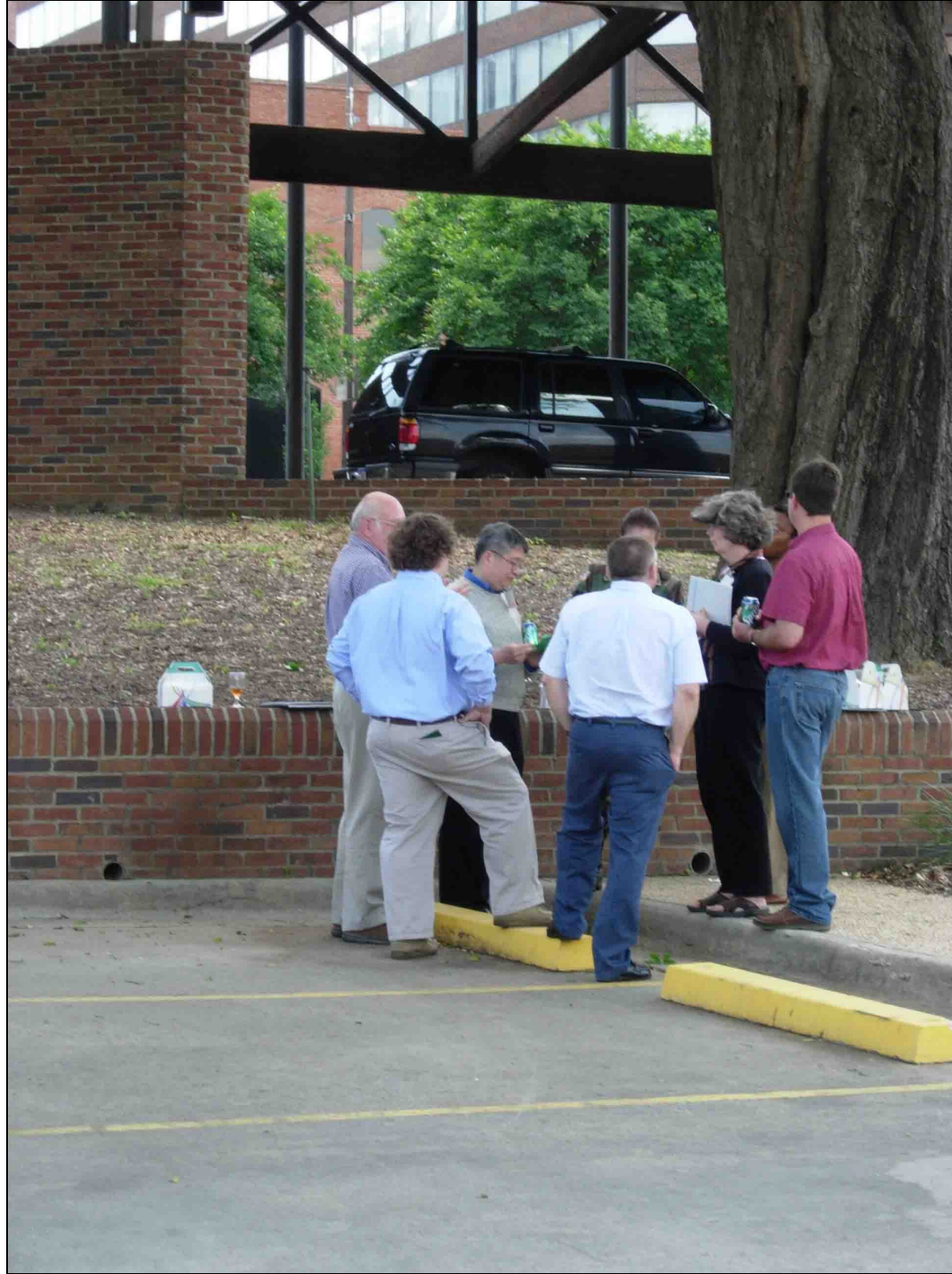




















































- Great Facilities
- Strong cultural/community services
- Has a mutually-beneficial relationship with the local community
- Is life-cycle cost-effective to operate
- Systematically decreases its dependence:
  - on fossil fuels and mining;
  - on non-biodegradable and toxic compounds;
- Does not use resources faster than nature can regenerate them;
- Operates within its "fair share" of earth's resources









#### A Sustainable Installation...

- Optimizes military training
- Provides for the well-being of soldiers and families
- Strong community services
- Maintains a mutually beneficial relationship with the local community
- To the cycle contributes to operate
- Systematically decreases the dependence on local funds and money
- Does not use resources faster than nature can regenerate them
- Operates within the "fair share" of earth's resources

#### Issues are significant if they:

- Constrain military training
- Reduce soldiers' families' community quality of life
- Aggravate local/regional concerns about the economy or environment
- Cost a lot of money to manage
- Damage the environment or deplete resources past the point of recovery









"In order to sustain our mission over the long haul, we must examine and redesign our activities with respect to the "triple bottom line" of sustainability — we must redesign our actions and operations to simultaneously optimize our mission, community well-being, and the natural environment."

Col. Julien M. Rives  
Feb. 23.

Sustained Structural Income Multiplier  
 Sustainability Conference Series

**Workshop**

09:00-09:30  
09:30-10:00  
10:00-10:30  
10:30-11:00  
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157:00

### Power Projection Challenge Statement

[illegible]





Issue 1: Fuel  
Increase efficiency

Issues Groundwater  
costly, regulated by Government  
- spills environmental impacts

End state operate "fuel free" zone  
increased energy efficiency  
use renewable energy sources

Metrics 50% - 2020  
75% - 2025  
100% - 2030  
based on  
normalised baseline  
2005





































Recreational Long USE  
Recreation  
\*TD Compatible Use  
\*Data Center (Inventory)  
\*Commissioners  
Implementation Elements  
MOU  
State Legislation  
to support disclosure

have compatible  
great  
to create inventory  
for the 2nd









Team 201  
O FAND S  
REFUGEE LIVES  
Support & Advocate

Team 201  
O FAND S  
REFUGEE LIVES  
Support & Advocate

**Military Training Challenge Statement**

Training is a critical component of military readiness and is essential for the development of the skills and knowledge necessary to perform the duties of a military member. However, training can also be a challenge for many military members, particularly those who are new to the military or those who are returning to the military after a period of time away. This challenge statement is intended to identify the challenges that military members face when it comes to training and to provide a framework for addressing these challenges.

The challenges that military members face when it comes to training can be categorized into three main areas: access, quality, and relevance. Access refers to the availability of training opportunities, quality refers to the effectiveness of the training, and relevance refers to the applicability of the training to the military member's current and future duties.

One of the primary challenges that military members face is access to training. Many military members, particularly those who are new to the military or those who are returning to the military after a period of time away, may not have the necessary resources or connections to access the training opportunities that are available. This can be a significant barrier to their success in the military.

Another challenge is the quality of the training. Military members may find that the training they receive is not of the highest quality, which can impact their ability to perform their duties effectively. This can be due to a variety of factors, including limited resources, outdated training materials, or a lack of qualified instructors.

Finally, military members may face challenges related to the relevance of the training. Training that is not relevant to the military member's current and future duties can be a waste of time and resources. This can be particularly true for military members who are returning to the military after a period of time away, as they may find that the training they receive is not up-to-date or applicable to their current role.

Addressing these challenges is essential for ensuring that military members have the necessary skills and knowledge to perform their duties effectively. This requires a concerted effort from the military and its supporting organizations to ensure that training is accessible, of high quality, and relevant to the needs of the military.

























FRANCIS

U.S. ARMY

MOB FR

- NON-EXIST
- TO MOB R/C
- Billeting
- SRP
- Medical

TRIG  
POD for TRIG  
(normal) for  
(not) TRIG

LAC

SPOT

POD

TRIG

TRIG



11 May  
ams

Other

Prepare Meeting

Goals

ams

Goals

Science  
Outcomes/Work-up



# Regional Planning/ Unity

Goal: Think like Region!  
Have the right stakeholders involved  
in regional decision making. Make actual  
decisions.

## Issues

- 1. Lack of unified vision
- 2. Fragmented land use
- 3. Poor counties

## Challenge Statement

- National highway growth and private vehicles result in changing land use and patterns which spread from the use of infrastructure across lands and negatively impact the quality of life in the region.
- These factors have led to increased demand for natural resources which have the potential to degrade water, air quality, and other specific factors.

## # Goal #1

- Goal 1
- Goal 2
- Goal 3



Sticky Fast Pad  
Catches & holds everything  
Sticks to paper & other surfaces

## INFRASTRUCTURE

Regional Infrastructure  
(transportation)

## REGIONAL UNITY

## NATURAL LANDSCAPES

Use of Resources  
Land use Change

## HABITAT PLANNING & USE

Land use Change

## INFRASTRUCTURE PLANNING & USE

Land use Change

## INFRASTRUCTURE

Land use Change

## INFRASTRUCTURE

Land use Change

## INFRASTRUCTURE

Land use Change

## INFRASTRUCTURE

Land use Change











**Definition of Strategic Goals**

Strategic Goals: Long-range strategic targets that guide a group's efforts in reaching its vision.

They are: measurable and can be left, a position.

What is the business/mission/strategy that needs to be achieved by creating positive sustainability?

What does the business think about the vision which we want to get? A company's description of the future world. "Zero waste to land" - B&B's description of activity in Australia, such as "recycling of glass".

What is a description of measurement, an obligation or form of compensation?

What does the business think about the vision which we want to get? A company's description of the future world. "Zero waste to land" - B&B's description of activity in Australia, such as "recycling of glass".

What is a description of measurement, an obligation or form of compensation?

**Suggested Breakfast Agenda Wed 11 May**  
**Sustainable Conference Terms**

08:00-08:30	Registration - "Sustainable Conference Terms"
08:30-09:00	Break - "Sustainable Conference Terms"
09:00-09:30	Break - "Sustainable Conference Terms"
09:30-10:00	Break - "Sustainable Conference Terms"
10:00-10:30	Break - "Sustainable Conference Terms"
10:30-11:00	Break - "Sustainable Conference Terms"
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59:30-60:00	Break - "Sustainable Conference Terms"



ENERGY













Ron S. ...

Ann ...

Ann ...

Penate West





- Do specific planning tasks requested by team leader
- Communicate relevant plan elements back to organizational leadership and staff
- Execute relevant plan objectives
- Report back to team leader on progress towards objectives

- Take permanent role in determining team's team members
- Help facilitate team team focused during Conference
- Help Commander choose final goals at Conference
- Participate / contribute ideas, opinions, etc.
- Lead follow-on strategic planning meeting















### n: A Sustainable Benning

to sustain our mission over the long  
it must examine and redesign our  
in with respect to the "right human  
sustainability... we must redesign  
lines and operations to sustain ourselves  
our mission, community with living  
a secure environment."

Col. John W. Rana  
Feb 05

### Benning's Mission: Ready, Able, and Sustainable

Category	Item	Value
Personnel	Active Duty	1,000
Personnel	Reserve	1,000
Personnel	Civilian	1,000
Personnel	Total	3,000
Equipment	Active Duty	1,000
Equipment	Reserve	1,000
Equipment	Civilian	1,000
Equipment	Total	3,000
Facilities	Active Duty	1,000
Facilities	Reserve	1,000
Facilities	Civilian	1,000
Facilities	Total	3,000







### Vision: A Sustainable Benning

"In order to sustain our mission over the long haul, we must examine and redesign our activities with respect to the 'triple bottom line' of sustainability ... we must redesign actions and operations to simultaneously sustain our mission, community well-being and the natural environment." *General J. Carlisle*





































Goal: Incr

## Goal 2

by 80%.

Endstate

one range training area; a

cleanup UXO area;

rent training area; establish effective

critical training requirements

training space needed.

Increased, increase throughput

